Ref.: T585(R)

The Friends of Scouting (A subsidiary of Scout Association of Hong Kong)

Annual Financial Report for the year ended 31 March 2022





Auditor's review report to the Executive Committee of The Friends of Scouting (A subsidiary of Scout Association of Hong Kong)

We have audited the financial statements of The Friends of Scouting (the "Entity") for the year ended 31 March 2022 and have issued an unqualified auditor's report thereon dated 28 June 2022.

We conducted our review of the attached Annual Financial Report on pages 3 to 13 of the Entity for the year ended 31 March 2022 in accordance with Practice Note 851 "Review of the Annual Financial Reports of Non-government Organisations" issued by the Hong Kong Institute of Certified Public Accountants. The review includes considering the procedures and records relevant to the preparation of the Annual Financial Report and performing procedures to satisfy ourselves that the Annual Financial Report has been properly prepared from the books and records of the Entity, on which the above audited financial statements of the Entity are based.

Review conclusions

On the basis of the results of our review and having regard to the audit procedures performed by us in relation to the audit of the financial statements of the Entity for the year ended 31 March 2022:

- (a) in our opinion the Annual Financial Report has been properly prepared from books and records of the Entity; and
- (b) no matters have come to our attention during the course of our review, which cause us to believe that the Entity has not:
 - properly accounted for the receipt of the Lump Sum Grant, Provident Fund and other social welfare subventions and expenditure in respect of Funding and Services Agreement activities and support services;
 - (ii) kept separate Operating Income and Expenditure Account for each subvented service unit as required by the Lump Sum Grant Manual (the "LSG Manual") published by the Social Welfare Department of the Government of the Hong Kong Special Administrative Region;
 - (iii) prepared the Annual Financial Report in accordance with the format and requirements set out in the LSG Manual; and
 - (iv) employed the staff quoted in the Provident Fund arrangements during the year ended 31 March 2022.

Auditor's review report to the Executive Committee of The Friends of Scouting (continued) (A subsidiary of Scout Association of Hong Kong)

This report is intended for filing with the Social Welfare Department of the Government of the Hong Kong Special Administrative Region and should not be used by any other purpose.

Baker Tilly Hong Kong Limited

Certified Public Accountants

Hong Kong, 25 October 2022

Tsang Yuen Yee, Janet

Practising certificate number P07125

ANNUAL FINANCIAL REPORT

NGO: SCOUT ASSOCIATION OF HONG KONG – THE FRIENDS OF SCOUTING

(1 April 2021 to 31 March 2022)

	Notes	2021-22 \$	2020-21 \$
A. INCOME		Ψ	Ψ
Lump Sum Grant			
a. Lump Sum Grant (excluding			
Provident Fund)	1b	45,621,549.00	45,140,393.00
b. Provident Fund	1c	3,918,209.00	3,878,460.00
2. Fee Income	2	***	-
3. Central Items	3	321,984.00	211,572.00
4. Rent and Rates	4	1,359,981.00	1,360,279.00
5. Other Income	5	12,432,344.98	9,846,784.45
6. Interest Received		1,096.53	1,205.15
TOTAL INCOME		63,655,164.51	60,438,693.60
D. WILDEN DATE OF THE STATE OF			
B. EXPENDITURE			
1. Personal Emoluments		00 501 055 00	20 255 604 54
a. Salaries		39,701,955.00	39,375,604.74
b. Provident Fund	1c	3,274,944.20	3,393,369.84
c. Allowances		<u> </u>	<u> </u>
Sub-total	6	42,976,899.20	42,768,974.58
2. Other Charges	7	16,369,187.74	11,978,945.77
3. Central Items	3	407,472.00	302,133.90
4. Rent and Rates	4	1,302,487.80	1,301,388.00
TOTAL EXPENDITURE		61,056,046.74	56,351,442.25
C. SURPLUS FOR THE YEAR	8	2,599,117.77	4,087,251.35

The Annual Financial Report from pages 3 to 13 has been prepared in accordance with the requirements as set out in the Lump Sum Grant Manual.

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CHAIRMAN

SHUM Man-kwong

DATE: 25 October 2022

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CHIEF SCOUT EXECUTIVE

LEE Sze-hang

DATE: 25 October 2022

NOTES ON THE ANNUAL FINANCIAL REPORT

1. Lump Sum Grant (LSG)

a. Basis of preparation

The Annual Financial Report (AFR) is prepared in respect of all Funding and Service Agreement (FSA) activities (including support services to FSA activities) funded by the Social Welfare Department under the Lump Sum Grant Subvention System. AFR is prepared on cash basis, that is, income is recognised upon receipt of cash and expenditure is recognised when expenses are paid. Non-cash items such as depreciation, provisions and accruals have not been included in the AFR.

b. Lump Sum Grant (excluding Provident Fund)

This represents LSG (excluding Provident Fund) received for the year.

c. Provident Fund

This is Provident Fund received and contributed during the year.

Snapshot Staff are defined as those staff occupying recognised or holding against subvented posts as at 1 April 2000.

6.8% and other posts represent those staff that are employed after 1 April 2000

The Provident Fund received and contributed for staff under the Central Items have been shown under **Note 3**.

Details are analysed below:

		6.8% and	
Provident Fund Contribution	Snapshot Staff	Other Posts	Total
	. \$	\$	\$
Subvention Received	1,725,270.00	2,192,939.00	3,918,209.00
Provident Fund Contribution			
Paid during the Year	(1,601,744.00)	(1,673,200.20)	(3,274,944.20)
Surplus for the Year	123,526.00	519,738.80	643,264.80
Add: Surplus b/f	184,274.25	2,272,879.85	2,457,154.10
Additional subvention			
received for previous			
year(s)	-	-	-
Less: Refund to Government	(142,556.00)	56,966.00	(85,590.00)
Surplus c/f	165,244.25	2,849,584.65	3,014,828.90

2. Fee Income

This represents social welfare fee income received for the year in respect of the fees and charges recognised for the purpose of subvention as set out in the LSG Manual.

3. Central Items

These are subvented service activities which are not included in LSG and are subject to their own procedures as set out in other SWD's papers and correspondence with the NGOs. The Provident Fund received and contributed for staff under the Central Items have been separately included as part of the income and expenditure of the relevant items (paragraph 3.14 of the LSG Manual (October 2016)). The income and expenditure of each of the Central Items are as follows:

a. Income

Dementia Supplement for Elderly with Disabilities

Infirmary Care Supplement for the Aged Blind Persons

Dementia Supplement for Residential Elderly Services

Infirmary Care Supplement for Residential Elderly Services

Foster Care Allowance/Emergency Foster Care Allowance

After School Care Programme-Fee Waiving Subsidy Scheme

Temporary Financial Aid under Care and Support Networking Team

Emergency Fund for NGOs operating Integrated Services Team for Street Sleepers

Time-defined Subsidy Scheme for Extended Hours Service Users

Training Subsidy under Training Scheme for Child Care Supervisors and Special Child Care Workers in Pre-school Rehabilitation Services

Short-term Rental Assistance for Discharged Prisoners

Allowances for Specific Services Arising from the Implementation of the Minimum Wage Ordinance (Overnight On-site-on-call Allowance)

Neighbourhood Support Child Care Project (NSCCP) - Contract Subsidy

NSCCP - Subsidy for Fee Reduction/Waiving

NSCCP - Subsidy for Incentive Payment

NSCCP - Rent and Rates

Training Sponsorship Scheme for Master in Occupational Therapy and Physiotherapy programmes

Training Subsidy Programme for Children on the Waiting List for Subvented Pre-school Rehabilitation Services

Financial Incentive Scheme for Mentors of Employees with Disabilities

Cash Subsidy for Integrated Support Services for Persons with Severe Physical Disabilities

Time-defined Subsidy Scheme for Occasional Child Care Service

Enhanced After School Care Programme - Fee Waiving Subsidy Scheme

Navigation Scheme for Young Persons in Care Services - Operating Expenses

Navigation Scheme for Young Persons in Care Services - Training Cost

Pilot Scheme on Multi-disciplinary Outreaching Support Teams for the Elderly (MOSTE) - Annual Funding Allocation

MOSTE - Annual Rent and Rates

Child Care Training for Grandparents - Contract Subsidy

Child Care Training for Grandparents - Subsidy for Fee Reduction / Waiving

Subsidy for Enhanced Support for Ethnic Minority Children in Special Care Centre

Subsidy for Enhanced Support for Ethnic Minority Children in Early Education and Training Centres

Time-defined Allocation of Ethnic Minority District Ambassador Posts - salary and provident fund

Time-defined Allocation of Ethnic Minority District Ambassador Posts -other charges

Time-limited programme on Enhancing Infection Control and Ventilation of Residential Care Homes for the Elderly and Residential Care Homes for Persons with Disabilities - On-site Ventilation Assessment

One-off Subsidy for Strengthened Provision of Visiting Medical Practitioner Service for Residential Care Homes # (private and self-financing)

One-off Subsidy for Strengthened Provision of Visiting Medical Officer Service for Residential Care Homes for the Elderly and Visiting Medical Practitioner Scheme for Residential Care Homes for Persons with Disabilities

Short-term Food Assistance Service Teams - Food Cost

Siu Lam Integrated Rehabilitation Services Complex - Management & Maintenance Cost for Common Area

After School Care Programme for Pre-primary Children [ASCP(PC)] Contract Subsidy

ASCP(PC) Fee Subsidy

ASCP(PC) Rent and Rates

Total

321,984.00

2021-22

321,984.00

2020-21

211,572.00

211,572.00

b. Expenditure

Dementia Supplement for Elderly with Disabilities

Infirmary Care Supplement for the Aged Blind Persons

Dementia Supplement for Residential Elderly Services

Infirmary Care Supplement for Residential Elderly Services

Foster Care Allowance/Emergency Foster Care Allowance

After School Care Programme-Fee Waiving Subsidy Scheme

Temporary Financial Aid under Care and Support Networking Team – other charges

Emergency Fund for NGOs operating Integrated Services Team for Street Sleepers

Time-defined Subsidy Scheme for Extended Hours Service Users

Training Subsidy under Training Scheme for Child Care Supervisors and Special Child Care Workers in Pre-school Rehabilitation Services

2021-22

\$

407,472.00

2020-21

\$

302,133.90

Short-term Rental Assistance for Discharged Prisoners

Allowances for Specific Services Arising from the Implementation of the Minimum Wage Ordinance (Overnight On-site-on-call Allowance)

Neighbourhood Support Child Care Project (NSCCP) - Contract Subsidy

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Short-term Food Assistance Service Teams - Food Cost

Siu Lam Integrated Rehabilitation Services Complex – Management & Maintenance Cost for Common Area

After School Care Programme for Pre-primary Children [ASCP(PC)] Contract Subsidy

ASCP(PC) Fee Subsidy

ASCP(PC) Rent and Rates

Total 407,472.00 302,133.90

For NGOs with Visiting Medical Practitioner Service Team which arrange delivery of the service under the Programme to all private and self-financing RCHEs, RCHDs as well as contract homes operated by private operators only.

4. Rent and Rates

This represents the amount paid by SWD in respect of premises recognised by SWD. Expenditure on rent and rates in respect of premises not recognised by SWD have <u>not</u> been included in AFR.

5. Other Income

This includes programme income and all income other than recognised social welfare fee income received during the year. Non-SWD subventions and donations received have <u>not</u> been included as Other Income in AFR. In this respect, donations have been included if it is used to finance expenditure reflected in the AFR.

The breakdown on Other Income is as follows:

		2021-22	2020-21
Othe	r Income	\$	\$
(a)	Fees and charges for services incidental to the operation of subvented services	12,242,270.97	9,701,784.45
(b)	Utilised allocation under Central Items (CI) – After School Care Programme (ASCP) / Enhanced ASCP – Fee Waiving Subsidy Scheme (FWSS) which forms as part	12,242,270.97	9,701,704.43
	of Other Income*	407,472.00	198,877.00
(c)	Reimbursement of Maternity Leave Pay (RMLP) Scheme	,	,
	reimbursement received	26,262.16	-
(d)	Others	163,811.85	145,000.00
	Sub-Total	12,839,816.98	10,045,661.45
<u>Less</u> :	Utilised allocation under CI - ASCP / Enhanced ASCP - FWSS which forms as part of		
	Other Income*	(407,472.00)	(198,877.00)
	Total	12,432,344.98	9,846,784.45

^{*}For those programmes which are regarded as FSA-related activities only

6. Personal Emoluments

Personal Emoluments include salary, provident fund and salary-related allowances.

The analysis on number of posts with annual Personal Emoluments over \$700,000 each paid under LSG is appended below:

Analysis of Personal	No of	
Emoluments paid under LSG	Posts	\$
HK\$700,001 - HK\$800,000 p.a.	6	4,539,834.00
HK\$800,001 - HK\$900,000 p.a.	1	899,990.00
HK\$900,001 - HK\$1,000,000 p.a.	4	3,656,040.00
HK\$1,000,001 - HK\$1,100,000 p.a.	11	11,199,015.00
HK\$1,100,001 - HK\$1,200,000 p.a.	0	-
>HK\$1,200,000 p.a.	2	2,479,728.00

7. Other Charges The breakdown on Other Charges is as follows:

		2021-22	2020-21
Oth	er Charges	\$	\$
(a)	Utilities	307,999.00	134,752.30
(b)	Food	-	-
(c)	Administrative Expenses	401,595.68	288,424.14
(d)	Stores and Equipment	171,177.50	210,225.84
(e)	Repair and Maintenance	461,085.00	395,490.80
(f)	Special Allowances	-	-
(g)	Programme Expenses	14,508,016.06	10,302,034.29
(h)	Transportation and Travelling	62,488.10	70,836.20
(i)	Insurance	585,495.00	553,473.00
(j)	Miscellaneous	278,803.40	222,586.20
0,	Sub-Total	16,776,659.74	12,177,822.77
Less	: Utilised allocation under CI - ASCP / Enhanced ASCP - FWSS* which forms as part of Other Income to fund the operating		
	expenses of FSA-related activities	(407,472.00)	(198,877.00)
	Total	16,369,187.74	11,978,945.77

 $[*]For\ those\ programmes\ which\ are\ regarded\ as\ FSA-related\ activities\ only$

8. Analysis of Lump Sum Grant Reserve and balances of other SWD subventions

	Lump Sum Grant (LSG)	Adjustment for Utilised allocation under ASCP / Enhanced ASCP - FWSS	Rent and Rates	Central Items (CI)	Total
	\$	\$	\$	\$	\$
T					
Income Lump Sum Grant	49,539,758.00	_			49,539,758.00
Fee Income	49,339,738.00] [-		49,339,736.00
Other Income	12,839,816.98	(407,472.00)	-	_	12,432,344.98
Interest Received (Note (1))	1,096.53	-	_	_	1,096.53
Rent and Rates	-	-	1,359,981.00	_	1,359,981.00
Central Items			<u> </u>	321,984.00	321,984.00
Total Income (a)	62,380,671.51	(407,472.00)	1,359,981.00	321,984.00	63,655,164.51
The state of the s					
Expenditure	42.077.000.00				40.05(.000.00
Personal Emoluments Other Charges	42,976,899.20	(407 473 00)	-	-	42,976,899.20
Rent and Rates	16,776,659.74	(407,472.00)	1,302,487.80	-	16,369,187.74 1,302,487.80
Central Items	_] []	1,302,467.60	407,472.00	407,472.00
Total Expenditure (b)	59,753,558.94	(407,472.00)	1,302,487.80	407,472.00	61,056,046.74
			·		
Surplus/(Deficit) for the Year (a) - (b)	2,627,112.57	-	57,493.20	(85,488.00)	
Less: Surplus/ (Deficit) of Provident Fund	643,264.80	-	-	-	643,264.80
	1,983,847.77	-	57,493.20	(85,488.00)	1,955,852.97
Surplus/(Deficit) b/f (Note (2))	16,176,819.28	-	58,892.20	20,395.70	16,256,107.18
	18,160,667.05		116,385.40	(65,092.30)	18,211,960.15
Add: Refund from Government	16,100,007.03	-	110,565.40	(03,092.30)	16,211,900.13
Less: Refund to Government	_	_	(58,891.00)	<u>"</u>	(58,891.00)
Less . Return to dovernment	_		(38,891.00)	_	(30,091.00)
Transfer from LSG Reserve to cover the salary adjustment for Dementia Supplement and Infirmary Care Supplement (Note (3))	-	-	-	-	-
Adjustment for utilised allocation under <u>Enhanced ASCP – FWSS (over-estimated) /</u> under-estimated in previous year(s)	_	-	-		
Surplus/(Deficit) c/f (Note (4))	18,160,667.05	-	57,494.40	(65,092.30)	18,153,069.15

8. Analysis of Lump Sum Grant Reserve and balances of other SWD subventions (continued)

Notes:

- (1) Interest received on LSG and Provident Fund reserves, rent and rates, central items are included as one item under LSG; and the item is considered as part of LSG reserve.
- (2) Accumulated balance of LSG Surplus b/f from previous years (including holding account) and all interest received in previous years should be included in the surplus b/f under LSG.
- (3) Amount of LSG Reserve used to cover the salary adjustment for Dementia Supplement and Infirmary Care Supplement, if any, as per Schedule for Central Items.
- (4) The level of LSG cumulative reserve (i.e. S), less LSG Reserve kept in the holding account, will be capped at 25% of the NGO's operating expenditure (excluding Provident Fund expenditure) for the year.

Schedule for Central Items Analysis of Subvention and Expenditure for the Period from 1 April 2021 to 31 March 2022

Name of NGO: Scout Association of Hong Kong - The Friends of Scouting

			Reimbursement		Actual		Defi	Deficit for the Year					
		Subvention	of Maternity	Actual	Expenditure			:		Surplus	Refund		Surplus
Unit Code and Name/	Subvented Element	Released (Note 1a)	Lease Pay (RMLP) Scheme	Expenditure (Note 2a)	under	Surpius (Note 3)	(Note 3)	Delicit	Adjusted Deficit	(Note 5)	Government	Adjustment (Note 9)	(Note 6)
Remittance Advice No.		;	reimbursement received	Ş	Scheme		(p) =	to LSC (Note 4)	= (p)	3	ę	į	(h)=(e)+(a)-
(Note 7)		(21)	(Note 1b)#	(a7)	(Note 2D)#	(a1)-(a2)	(a1)-(a2) S	S (C	(D) = (C)	8	() s	8 v	(a)-/+(1)-(b)
	Dementia Supplement for Elderly with Disabilities Infirmary Care Supplement for the Aged Blind Persons Dementia Supplement for Residential Elderly Services Infirmary Care Supplement for Residential Elderly Services	····	,	,	9	,	· · · · · ·	,	•	> 1 1 1 5)	.	, , , , ,
3068 - After School Care	Foster Care Allowance / Emergency Foster Care Allowance After School Care Programme - Fee Waiving Subsidy Scheme	321,984.00		407,472.00			85,488.00	N N A A	85,488.00	20,395.70	,		(65,092.30)
Programme - Late Afternoon Session													
	Temporary Financial Aid under Care and Support Networking Team Emergency Fund for NGOs operating Integrated Services Team for Street Steepers							K K					
	Time-defined Subsidy Scheme for Extended Hours Service Users Training Subsidy under Training Scheme for Child Care Supervisors and Special							Y Y					
	Child Care Workers in Pre-school Rehabilitation Services Short-term Rental Assistance for Discharged Prisoners and Enhanced Employment							N.A.					
	Service Allowances for Specific Services Arising from the Implementation of Minimum							N.A.		,	,	1	,
	Wage Urannance for Overnight On-site-on-call Allowance Neighbourhood Support Child Care Project (NSCCP) - Contract Subsidy							N.A.					
	NSCCP - Subsidy for Fee Reduction/Walving NSCCP - Subsidy for Incentive Payment							Z Z Z Z					
	NSCCP - Rent and Rates Training Comments of Messer in Occupational Thomas and Dhusinghammer					N.A.	N.A.	A Z Z					
	fraining sponsoising seneme for master in Occupational Therapy and Frigstomerapy programmes							Ċ					
	Training Subsidy Programme for Children on the Waiting List for Subvented Preschool Rehabilitation Services							Y Z					
	Financial Incentive Scheme for Mentors of Employees with Disabilities Cash Subsidy for Integrated Support Service for Persons with Severe Physical							A A		-			
	Disabilities Time-defined Subsidy Scheme for Occasional Child Care Service							Z.					
	Enhanced After School Care Programme - Fee Waiving Subsidy Scheme							N N					
	Navigation Scheme for Young Persons in Care Services - Operaning Expenses Navigation Scheme for Young Persons in Care Services - Training Cost in the Control of the High Services - Operand Training Cost							Z Z					
	(MOSTE) - Annual Funding Allocation												
	MOSTE - Annual Rent and Rates Child Care Training for Grandparents - Contract Subsidy							N N					
	Child Care Training for Grandparents - Subsidy for Fee Reduction/Waiving Subsidy for Enhanced Support for Ethnic Minority Children in Support Orac Centre							Y Z					
	Subsidy for Enhanced Support for Ethnic Minority Children in Early Education and				•			N.A.					
	Transing Centres Time-defined Allocation of Ethnic Minority District Ambassador Posts - Central Item							N.A.					
	(A) Salary and Mandatory Provident Fund Time-defined Allocation of Ethnic Minority District Ambassador Posts - Central Item							N.A.					
	(B) Other Charges Time-limited arcumamme on Enhancine Infection Control and Ventilation of					•	• •	Ϋ́					
	Residential Care Homes for the Elderly and Residential Care Homes for Persons with				•								
	Disabilities -On-site Ventilation Assessment (Note 19) One-off Subsidy for Strengthened Provision of Visiting Medical Practitioner Service							N.A.					
	for Residential Care Homes (private and self-financing) (Note 10) One-off Subsidy for Strengthened Provision of Visition Medical Officer Service for							Z,					
	Residential Care Homes for Demonstrate fractioner Scheme for Production Scheme for Production Scheme for Productions Scheme for Productions for Demonstrate for Productions for Demonstrate for Productions for Demonstrate fo							1					
	Short-term Food Assistance Service Teams (STFASTs) - Food Cost							N.A.					
	Stu Lam Integrated Rehabilitation Services Complex - Management & Maintenance Cost for Common Area							ť .					
	After School Care Programme for Pre-primary Children [ASCP(PC)] Contract Subsidy							ć					
	ASCP(PC) Fee Subsidy ASCP(PC) Rent and Rates												
TOTAL		321,984.00		407,472.00			85,488.00		85,488.00	20,395.70			(65,092.30)

Any difference anising from the RMLP Scheme reimbursement received (see Note 1(b) below) and the corresponding expenditure under RMLP Scheme (see Note 2(b) below) will be assessed separately.

Analysis of Subvention and Expenditure for the Period from 1 April 2021 to 31 March 2022 Schedule for Central Items

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The figures for the whole financial year are extracted from the paylist for March (Final) or remittance advice(s) issued by the Treasury or allocation letter(s) issued by Social Welfare Department of the financial year. This amount represents any reimbursement received from the RMLP Scheme if the NGO has temporarily paid the expenditure out of the allocation from the subvented element (see Note 2(b) below).

Actual expenditure represents the total expenditure incurated including provident fund for the resploetive services after netting off (i) programme income and (ii) expenditure under RMLP Scheme mentioned in Note 2(b) below).

This amount represents the total expenditure and the remployee out of the corresponding allocation.

This amount represents the total expenditure incurated from 14th weeks) paid to the employee out of the corresponding allocation.

Surplus amount represents the difference between subvention released and actual expenditure.

Deficit ir.o. the following central items arising from salary adjustment are transferred to the Lump Sum Grant Reserve as stated in SWD's letter ref. (33) in SWD/S/104/2 Pt. 18 dated 4 March 2020.

Deficit ir.o. the following central items arising from each service and the resonance of the resonance of the removed removed removed removed of the removed of the removed of the removed re

Schedule for Rent and Rates Analysis of Subvention and Expenditure for the Period from 1 April 2021 to 31 March 2022

Name of NGO: Scout Association of Hong Kong - The Friends of Scouting

		Subvention			
	Subvented	Released	Actual	Surplus	Deficit
Unit Code and Name	Element	(Note 1)	Expenditure	(Note 2)	(Note 2)
		\$	\$	\$	\$
4916 Kai Yip Integrated Team	Rent (Note 3)	629,412.00	629,412.00	•	_
	Rates	73,342.00	.40,999.80	32,342.20	_
	Total	702,754.00	670,411.80	32,342.20	-
		\$	\$	\$	\$
4900 Long Ping Integrated Team	Rent	474,360.00	474,360.00	-	-
	Rates	36,968.00	21,400.00	15,568.00	~
	Government Rent	24,120.00	21,240.00	2,880.00	-
	Total	535,448.00	517,000.00	18,448.00	
		\$	\$	\$	\$
4901 School Social Work	Rent	114,696.00	114,696.00	-	-
	Rates	7,083.00	380.00	6,703.00	-
	Total	121,779.00	115,076.00	6,703.00	-
	Grand				
	Total	1,359,981.00	1,302,487.80	57,493.20	-

Notes:

- 1. The figures are to be extracted from the paylist for March plus subvention released in late March of the financial year. Reimbursement for rent and rates relating to previous financial year(s) (i.e. back payments) should not be included.
- 2. Surplus/Deficit for each element represents the difference between subvention released and actual expenditure.
- 3. Rent includes all kinds of rent such as PHE rental, private rental, carpark rent, management fee, building maintenance fee and Government Rent.